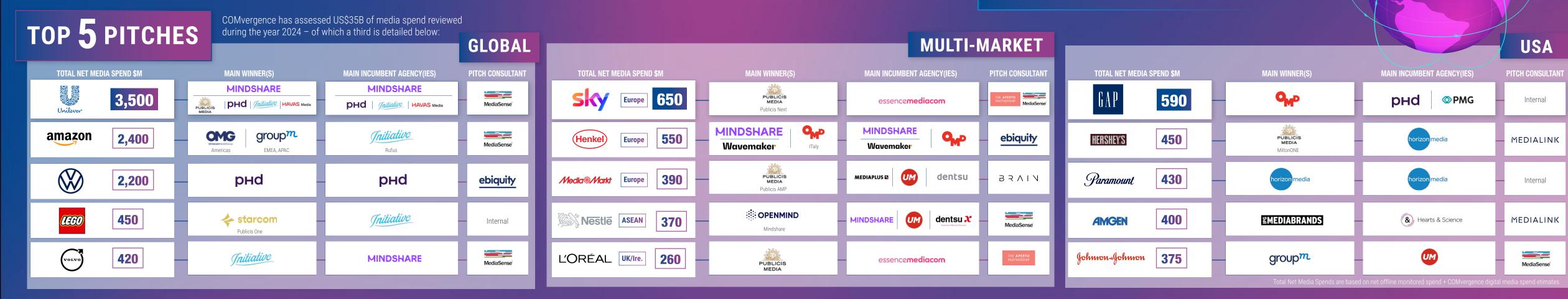
KEY HIGHLIGHTS 2024

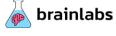
MEDIA & DIGITAL AGENCY NETWORKS



MAJOR APPOINTMENTS OF GLOBAL/REGIONAL HEADS

+\SSEMBLY

Keisha Brescia, Global Chief Transformation Andrea Timmerman, Global Chief Tim Lippa, Global Chief Product Officer Client Officer



Sean Seamer, Global COO Sue Unerman, Global CSO Liz Yoselowitz, Global CMO

CARAT

Anna Campbell, Global MD

DIGITAS

Sam Hawkey, EMEA CEO



Jim Dravillas, Global Chief Product Officer

iPROSPECT

Amy Watt, Global MD

MEDIAHUB°WW Nicole Estebanell, U.S. CEO

MEDIAPLUS

Karin Immenroth, Chief Data Officer Christian Heß, Managing Director LAYA Group

рна

Vincent Rebeix, Global COO Rohan Tambyrajah, Global Chief Experience Officer Susanne Grundmann, EMEA CEO

Eileen Ooi, APAC CEO

◎ PMG

Adam Kasper, VP of Client Strategy Group

⊘LLECTIVE Angela Steele, US CEO

starcom

Shelby Saville, US CEO

Susan Kingston-Brown, Global Brand President Rob Hersey, Global Chief Creative Officer

essence**mediacom**

Nick Lawson, Global CEO Peter Wade, Chief Financial Officer

MAJOR DEVELOPMENTS / ACHIEVEMENTS

ARENA achieved significant growth and new client wins by shaping trends through continuous innovation, seamlessly blending creativity with attentive listening to transform data into actionable insights.

brainlabs excels with its high-performance approach to media, winning Google's Agency Excellence Awards for Creative Coverage (EMEA) and Measurement Solutions (ANZ), and Microsoft's Performance Partner of the Year (APAC). In NA, the agency was named one of Adweek's fastest-growing, large agencies.

CARAT As pioneers of building modern businesses in media Carat's momentum continued in 2024; expanding their Pernod Ricard relationship (EMEA, China), gaining recognition in WARC 100 List, and winning Effies for Kraft Heinz across EMEA, a Cannes Lions with IKEA in Canada and Campaign's Ad Net Zero for Sustainability with Vodafone.

dentsu a earns Spikes Asia Best Integrated Media Agency. Named gold and silver winners at Campaign SEA 2024, Gold OMMA, and finalists in Shorty's and Global Search Awards. Dentsu X was also named Mylmage Bureau best media agency (DK). Campaign Asia Media Agency of The Year (TH).

DIGITAS was named a Top Global Media Network at Cannes Lions 2024 and a Top Global Creative Network by Campaign UK. With new talent like Sam Hawkey, EMEA CEO, Ali Amarsy, NA Chief Strategy Officer, and its Digitas Al product suite, the agency expanded its growth in

essencemediacom highlights include extending their relationships with adidas, NBCU, and Richemont, supporting growth with WPP-wide clients including Google via Media Futures Group and Coca-Cola's OpenX. Recognised by its clients as best-in-class, winning awards including P&G's Business Excellence Partner. Major local wins with VW Japan, HSBC HK and Allianz Brazil.

solidified its position, earning HAVAS Media recognition for excellence in key markets. With innovative strategies, impactful campaigns, and new client wins, it demonstrated expertise in delivering meaningful media experiences while continuing to foster strong client partnerships worldwide.

(&) Hearts & Science transforms data signals into meaningful connections between brands and consumers that drive exponential growth. Hearts & Science leverages OMG's Agency as a Platform approach to re-code the media experience and drive better performance at scale.

Initiative secured major wins, including Volvo (Global), Get Your Guide, Truth Initiative (US), Edeka (DE), Dulux (Australia), and Ecotone (UK), while retaining AWS, ING, Unilever Brazil while expanding in Canada and North Africa. Initiative earned Network of the Year in the US, LATAM, and Canada, won Grand Prix Campaign of the Year, and launched Fame & Flow by CEO Dimitri Maex and CSO Jonathan Rigby.

iPROSPECT enjoys global momentum with new proposition, Accelerating Brands that Shape the Future. In APAC, they won Campaign AOY, and Golds at the ecommerce and ADM awards. In Europe, the Effie Grand Prix for IKEA and IPA Gold for L&D. Clients like Netflix, eBay and Carlsberg driving agency's performance brand-building prowess.

(INESS) launched Interact, its connected, shared platform that applies audisms. platform that enables audience-first, end to end campaign planning and activation. In addition, the agency launched Experimentation Lab, a hub for data-driven testing and innovation. It also acquired Intelligence Node, enhancing its Al-powered analytics capabilities. These advancements solidified its leadership in delivering transformative, technologydriven marketing solutions.

* localplanet proudly celebrates the achievements of its member agencies in 2024, particularly across Benelux, France, Germany, the UK, Australia, the Nordics, and the USA. Major wins, including RONA, Lidl, BRP, Spotlight Retail Group, and Svenska Spel, highlight Local Planet's global leadership in independent media excellence.

TEP^m 2024 saw the launch of T&Pm, merging The&Partnership and mSix&Partners to The&Partnership and mSix&Partners to deliver unparalleled Al-powered, fully integrated media and content solutions. Their '& Amplified Intelligence' bespoke training programme upskilled all their employees globally, driving market-leading innovation and award-winning results. WPP acquired remaining shareholding becoming full owner in November.

MEDIAHUB°WW As the agency integrated further within IPG Mediabrands, it continued its global expansion, growing to 22 locations, and was awarded Adweek U.S. Media Agency of the Year 2024. Other key wins include Hasbro (28 markets), Kraken (12 markets), Etsy (US), Little Caesars (US), PepsiCo (LATAM), Cencosud (LATAM), Value Retail/The Bicester Collection (EMEA), and Nord Anglia (UK).

MEDIAPLUS ■ the fastest-growing international media agency, drives global growth with wins like E.ON and Bosch, expansions in the UK, Spain, and France, and the acquisition of LAYA Group. Leveraging Al-driven solutions and recognition as #3 Cannes Media Network, Mediaplus maintains its position as the leading global independent media agency.

MINDSHARE has been recognised with over 600 global, regional and local awards. #1 Agency in 2024 WARC Media 100 and 2024 WARC Effective 100. MMA Smarties Global North America and APAC Agency Network of the Year. Retained Unilever worldwide adding the US commerce remit, and expanded their Nestle relationship.

is the world's largest media agency and a global media and marketing powerhouse. OMD leverages OMG's Agency as a Platform approach to create what's next with media solutions that transform your business creatively, culturally, and

Performics is the full-funnel digital-first capability for Publicis. With 14K+ experts, they power performance for clients in 60+ markets. In 2024, Performics integrated E2E digital services across media, data and technology, earning performance agency of the year at PMW and Smarties, and securing GMP and other tech partners statuses.

phd is a global media and marketing communications agency engineered for connected intelligence. Bringing together the industry's best talent and Omnicom's market leading technology to create seamless consumer experiences that help our clients outthink, outpace, and outgrow their competition. In 2024, PHD ranked #1 on the COMvergence new business charts.

PMG is an independent global marketing company integrating creative, media, data, and technology. Built for brand transformation, PMG helps businesses grow today and scale for tomorrow, partnering with ambitious brands like Apple, Nike, ServiceNow, and Whole Foods.

CLLECTIVE announced new CEO Angela Steele and appointed Ben Ochnio to Chief Operating Officer. Collective continues to focus on deepening the connection between data, tech, AI, and media, powering better business outcomes for its clients. The agency expanded its team by 200+ expert practitioners in 2024.

SPARK achieved over \$1B in new billings for the third consecutive year and doubledigit growth for the fourth year, fueled by their «Spark Plus» process integrating data-tech for impactful results. They've restructured around a new "Design" practice, hiring a Chief Design Officer to lead innovative audience-driven brand experience strategies.

starcom secured \$1.3 billion in new global business and won 118 awards this year, including top rankings at Cannes Lions and WARC. Shelby Saville becomes U.S. CEO, bringing 20+ years of Publicis experience.

Ad Age's Media Agency of the Year and Campaign's Silver Global Media Network of the Year, UM won/retained 150+ accounts across regions, including expanding Levi's from US/LATAM to Global. Regional new business highlights include: HelloFresh, Lyft, Triumph International, Norwegian Cruise Line, Saudi Tourism Authority, Telmex. UM's Commerce offering increased billings to \$3B+.

Wavemaker Significant growth without major losses, including Honor, Henkel, China Mobile and Mercedes China. Outstanding year for client work, racking up 440 awards including Cannes Lions Titanium Grand Prix for DoorDash. From Al recruitment for the Royal Navy to drone shows for Skechers, innovation thrived. Eight 'Agency of the Year wins, plus APAC 'Network of the Year'.

Zenith excelled in 2024, achieving double-digit growth driven by global and regional wins and expansions. Success was fueled by digital centralisation, commerce, and transformative Al tools, including MIA for audience optimisation, ZOE for campaign analysis and insights, M-Dynamic for automating media workflows and dedicated Al-media agents enhancing strategy and decision-making.

MAJOR DEPARTURES

OF GLOBAL/REGIONAL HEADS

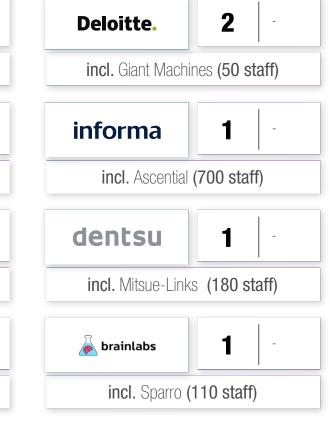
KEY HIGHLIGHTS 2024

MEDIA AGENCY **GROUPS & HOLDINGS**



60 MAJOR MARCOM ACQUISITIONS





Cheil 2023 incl. g-Innovations (90 staff) 1 in Ascential incl. Effie Worldwide (60 staff) incl. Hardhat (40 staff) nunn. dia media incl. Indago Digital (30 staff)



MAJOR APPOINTMENTS OF GLOBAL/REGIONAL HEADS

dentsu

Steve Simpson, President Data, Audiences & Technology Sean Reardon, CEO dentsu Americas Media Practice Ana Pak, Global Head of Product Strategy & Enablement

HAVAS Media Network

Joanna Lawrence, Global Chief Strategy Officer Dan Hagen, Global Chief Data

& Technology Officer

EMEDIABRANDS

Dimitri Maex, Global President Melissa Gordon-Ring, President (Mediabrands Health) Carlos Rojas Girao, CEO, LATAM and Mexico

group^m

Brian Lesser, Global CEO **Toby Jenner**, Global President (GroupM CLients) **Hamish Davies**. Global Chief Growth Officer



Megan Pagliuca, Chief Product Officer, North America Katie Klein. Chief Investment Officer, North America



Executive Officer

Dave Penski, Global Chief Executive Officer (Publicis Connected Media)

Gerry Boyle, Global Chief Client Officer Kerry Bianchi, Global COO Rohan Philips, Global Chief Solutions Officer

Chris Boothe, US CEO Lalatendu Das, South Asia Chief

Anna Hickey, Global Client President (WPP OpenDoor, bespoke unit for Amazon)

Attivo

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ARTEFACT

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2023

2023

incl. Hill Holliday (350 staff)

incl. Intelligence Node (120 staff)

incl. New Commercial Arts (90 staff)

incl. Brainfood (60 staff)

MAJOR DEPARTURES OF GLOBAL/REGIONAL HEADS

dentsu

Michael Komasinski, CEO Americas

group^m

Christian Juhl, Global CEO

MAJOR DEVELOPMENTS / ACHIEVEMENTS

dentsu renewed its commitment to driving outcomes for clients through new approaches, with the launch its integrated, go-to-market, Innovating to Impact. Alongside this, dentsu announced the global expansion of Dentsu Lab, its pure R&D unit founded in Tokyo in 2014. New Labs include London, Bengaluru and Warsaw.

group 2024 was a transformational year for GroupM with Brian Lesser appointed as Global CEO. Pioneering operating system Open Media Studio and integrated end-to-end process rolled out globally. Game-changing wins of Amazon, J&J and Henkel, and re-appointed by Unilever and Honor. Led WARC Media 100 and Effective 100

HAVAS 2024 was a year of growth and

Havas' unified strategy. The group welcomed new clients, earned industry recognition, and delivered meaningful outcomes by strengthening its new core capabilities— Havas Market, CSA, and Havas Play—across e-commerce, data and technology, and content/activation.

including Volvo, Ulta Beauty, Amgen, Edeka, Hasbro, Little Caesar's, and IBM, while retaining key accounts such as AWS and ING. Established IPGMB Health to scale sector expertise and accelerate growth. Spearheaded the development and launch of Interact, Interpublic's cutting-edge marketing engine, in collaboration with Acxiom. Introduced industry-first partnerships with Vudoo and Zefr, enhancing investments in commerce and brand safety, respectively.



led the industry in 2024 in total led the industry in 2024 in to new business volume (incl.

leader in the Forrester Wave. Its leading capabilities and Agency as a Platform (AaaP) approach fueled a \$7 billion winning streak, and the highest retention rate (85%) among all groups. Version 3.0 of its open operating system Omni was launched seeing the inclusion of Omni Al Assist (a virtual assistant leveraging generative AI), the integration of Flywheel Commerce Cloud and scaled AI content production & DCO. OMG's Influencer solution Creo was also launched globally.



had a strong 2024, retaining leadership in the Forrester Wave for Media Management Services. Through acquisitions of Influential and Mars Commerce, and the

creation of Connected Media with Epsilon and PDX, the group is redefining media by integrating touch points, driving hyper-personalized experiences, and delivering transformative business outcomes.

On its Q3 earnings **STAGWELL** call, Stagwell reported

year-over-year revenue growth of 15% to \$711 million. Performance was led by 25% growth digital transformation, thanks to the Stagwell Marketing Cloud, seven new acquisitions, and the use of AI, as well as the rise of AI-related projects. Stagwell also surpassed \$350 million in net new business in 2024, thanks to big wins like Adobe and GM. The holding company also expanded its relationship with clients including United and