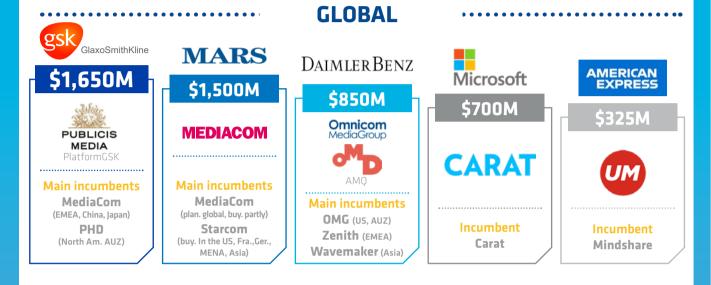


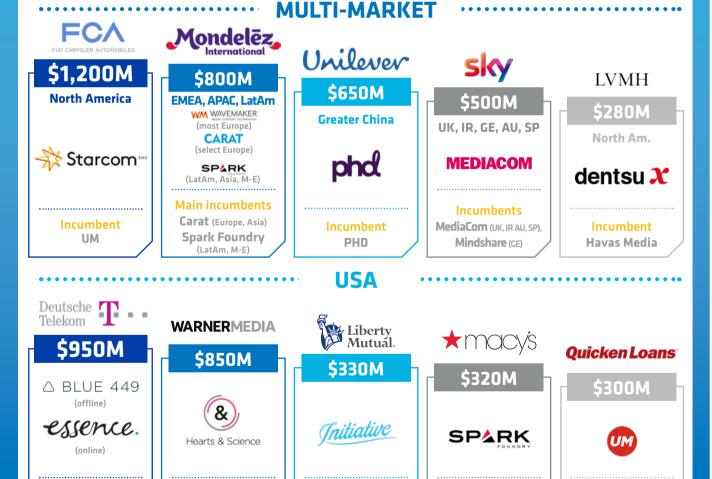
Record tracking the global MarCom industry Vergence KEY HIGHLIGHTS 2018

GLOBAL MEDIA AGENCY NETWORKS

TOP 5 PITCHES 2018

COMvergence has recorded nearly \$30B US of media spend reviewed during the year 2018 - Including US\$11B is described below





MAJOR DEVELOPMENTS

MEDIACOM

Had an unprecedented year, winning FIVE Agency Network of the Year awards for 2018-the first for any agency! (Awarded from: Cannes Lions, Festival of Media, Adweek, Campaign and MMG)

WM WAVEMAKER

Successfully merged MEC and Maxus, across 90 countries, to create Media, Content & Tech specialist, Wavemaker - the 5th largest network in the world.

 \triangle BLUE 449 In France, the media agency has merged with creative agency Marcel to offer a new 'creative-media

proposal to national advertisers. **m**/SIX

Continued to pioneer industry leading embedded model, with in-sourced agency teams now operating across a growing number of clients and markets.

Initiative

After winning the global media pitches of Amazon, Carlsberg and Lego in 2017, the agency added two new global client wins in 2018: Revlon and Converse.

CARAT

Sean Healy has been appointed as Global Chief Strategy Officer, to support the transformation of Carat as part of the Dentsu Aegis Network.

vizeum

Has teamed up with advertising festival MAD//Fest and young entrepreneur Jack Parsons to ensure the media leaders of tomorrow come from as diverse a range of backgrounds as possible.

Digitas (formerly DigitasLBi), relaunched its positioning as a Connected Marketing Agency and network of diverse experts spanning data, strategy, media, tech & creative.



Launched a new consultancy service focusing on voice and visual services designed to help clients navigate the new wave of digital disruption that will be driven by audio and visual technologies.

essence.

Successfully integrated machine learning, driven bidding into the agency's proprietary media management platform Olive.

SPARK

Strong performances in winning several global pitches (Avon, Campbell's Soup, Lenovo, Marriott) plus Mondelez Int'l (Americas, Asia).

Zenith

Celebrating its 30th anniversary. From its original UK base, Zenith became the first media agency to launch in many of the key markets around the world, most notably in China (1994) and the US (1995).

phď

Launched PHD Engine, a bespoke programmatic service for VW brand. PHD Engine pulls together technical experts from PHD, Annalect and Adylic.

(**&**) Hearts & Science

Debuted its Net Persuasion research study at the Cannes Lions Festival, which is the third pillar of its thought leadership series, Forces of Change.

The world's largest media agency doubled the size of the gap between themselves and the number two; completely revamped global and regional leadership and remained the most medaled Media Network at Cannes Lions.

券 Starcom 🐃

Named "Strong Performer" in Forrester Global Media Agency Wave (1st Forrester Wave on global media agencies)

Incumbent Blue 449

Main incumbents OMG, Merkle

Incumbent Blue 449

Incumbent Carat

Incumbents

ActiveMedia, Eicoff

Promoted 15-year agency veteran Lynn Lewis as its new CEO for the US. Lewis replaces Kasha Cacy, who left UM a few months ago to join Engine as global CEO.

dentsu 🗶

Beijing Dentsu has appointed Jonathan Tse as the new President of dentsu X China. the media business arm of Beijing Dentsu

DEPARTURES OF GLOBAL HEADS



WM WAVEMAKER Tim Castree, Global CEO promoted to CEO GroupM North America

△ BLUE 449 Andras Vigh, Global President



dentsu 🗶 Takaki Hibino, Global President promoted to Exec. Chairman D.A.N. APAC



Vittorio Bonori, Global President promoted to CEO Publicis Groupe Italy



Will Swayne, Global President promoted to Global Client Lead (D.A.N.)

APPOINTMENTS OF **GLOBAL HEADS**

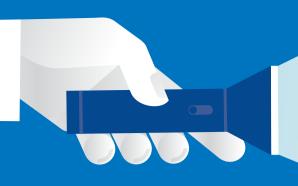
SPARK Chris Boothe **Global President**



dentsu 🗶 Mitsuyuki Nakamura **Global President**

Christine Removille CARAT **Global President**

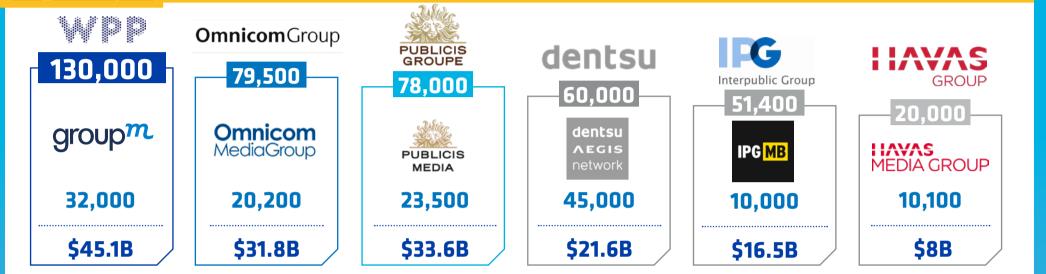
COMvergence's media spend estimates is sourced from (net estimated) Nielsen / Kantar data - ©2019



Record tracking the global MarCom industry Version of the global MarCo KEY HIGHLIGHTS 2018

MEDIA AGENCY GROUPS / HOLDINGS

HEADCOUNT & GLOBAL BILLINGS



* Global Billings 2018 (projected) figures are sourced from COMvergence estimates released in Nov.2018.

MARCOM AGENCY ACQUISITIONS IN 2018

dentsu 19 (23 in 2017) Including Namics and HelloWorld (adding 900+ staff to Merkle) (20 in 2017) 12 Including Gorilla (370 staff) (6 in 2017) PUBLICIS Including Acxiom (AMS) (2,100 Including **Xebia** (300 staff) Accenture Interactive (14 in 2017) Capgemini Including Mackevision and MXM

(≈ 500 staff each)



staff)

Including LiquidHub (1,600 staff)

Δ

(1 in 2017)

Interpublic Group

DEPARTURES OF GLOBAL HEADS







UDKU (10 staff) in 2018 No acquisitions recorded for IBM iX and PwC Including MediaMonks (750 staff) (Digital Services) in 2018

(8 in 2017)

(2 in 2017)

MAJOR DEVELOPMENTS

MDC **N**Partners

YOU MR JONES

KPMG

1

Instrument (175 staff)

Gravity Road (60 staff)

group^m Xasis launched a mobile-first six-second ad format for Twitter, Snap, Spotify & Global; GroupM Published a its GDPR readiness program. Omnicom MediaGroup insights platform, transforming the way Omnicom teams



Irwin Gotlieb, Chairman, (retired) group^m

Mainardo de Nardis. Exec. Vice Chairman

Omnicom MediaGroup Barry Cupples, CEO of Global Investment White Paper on consumer privacy best practices following



(1 in 2017)

dentsu AEGIS Network Jerry Buhlmann, Global CEO

MEDIA GROUP Dominique Delport, Global MD

APPOINTMENTS OF GLOBAL HEADS

group^m Nick Theakstone, Chief Investment Officer

Tim Andree, Global CEO

in addition to his current responsibilities as D.A.N. Executive. Chairman

Omnicom MediaGroup

dentsu **AEGIS** network

Johan Boserup, CEO of Global Investment

Greg James, Global Chief Strategy Officer

Bret Leece, Global Chief Data and Innovation Officer

Launched a new global Commerce practice that works as part of Publicis Groupe's end-to-end Commerce solution to bring PUBLICIS technology infrastructure, media and creative into a single offering. Also unveiled a new social marketing capability in the US, UNIT3C, which provides clients with a unique end-to-end social marketing solution.

work, collaborate and deliver value.

In Q3 2018, Dentsu Aegis Network delivered strong organic growth of 7.0%, its best quarterly performance in two years and its fifth consecutive quarter of improving organic growth.

G MEDIABRANDS Struck the largest and most strategic acquisition of the year 2018: Acxiom Marketing Solutions. The deal, completed Oct. 1, marks a win-win for both companies, sharpening IPG's specialization in an increasingly key field – data – while allowing AMS to tap into a deep network of agency talent and brand clients.

Launched: China Desk, a new offer dedicated to China-re-lated business; and Havas Blockchain, the first global and international communications offering for blockchain tech. Also, the group created an Al innovation center in Montréal.

